

REPORT ON CORPORATE INCOME TAX INFORMATION

in compliance with chapter 10a of Directive 2013/34/EU ('country-by-country reporting')

Introduction

This report on income tax information has been prepared by L1R HB Holdings Limited, the ultimate parent undertaking of the Holland & Barrett group, in respect of the financial year ended 30 September 2025, in accordance with Directive 2013/34/EU as amended by Directive (EU) 2021/2101.

Holland & Barrett Limited, whose registered office is at 45 Henry Street, Dublin, D01 E9X8, Ireland, is the single subsidiary undertaking designated to publish this report within the European Union.

The report is intended to satisfy the applicable public country-by-country reporting requirements in respect of the Group's subsidiaries in Ireland, the Netherlands and Belgium, with the relevant subsidiaries in the Netherlands and Belgium relying on the publication of this report in Ireland to the extent permitted by the applicable national implementing legislation.

For the purposes of the applicable Belgian public country-by-country reporting provisions, including Article 3:8/4 of the Belgian Code of Companies and Associations, the Belgian subsidiary concerned is Holland & Barrett NV, whose registered office is at Potvlietlaan 3, 2600 Berchem, Belgium.

The relevant Dutch subsidiary undertakings are Holland & Barrett BV and L1R HB Finance (Netherlands) BV, whose registered offices are at Piet Heinkade 171, 1019 Amsterdam, the Netherlands.

Section 1. General information

Name of ultimate parent of group / of standalone company	L1R HB Holdings Limited
Country of registered office of ultimate parent undertaking	Jersey
Date of start of financial year	2024-10-01
Date of end of financial year	2025-09-30
Reporting currency	GBP
Application of option to report in accordance with taxation reporting instructions	true
Name and registered office of a single subsidiary undertaking which has published the report on income tax information of an undertaking that is not governed by the law of a Member State	Holland & Barrett Limited 45 Henry Street Dublin D01 E9X8 Ireland
Name and address of a single branch which has published the report on income tax information of an undertaking that is not governed by the law of a Member State	-
Language of report	en

Section 2. Overview of information on a country-by-country basis

Name of Member State or tax jurisdiction	Country code of Member State or tax jurisdiction	Revenues	Profit (loss) before tax	Income tax paid (on cash basis)	Income tax accrued – current year	Accumulated earnings	Number of employees		Revenues from transactions with related parties	Revenues from transactions with non-related parties	Tangible assets other than cash and cash equivalents	Stated capital	Public subsidies received
Netherlands	NL	173038666	6140652	2616218	3513837	36899360	1629		11264552	161774114	52917109	28762	0
Belgium	BE	25295674	1008409	565812	64022	2143219	151		71570	25224103	4648214	1744303	0
Ireland	IE	63835111	2511855	335848	388989	12652403	426		2169611	61665500	15503531	17764	0
All other tax jurisdictions (aggregated basis)													
		755241179	-95237515	-73451	0	-5845197471	6563		62001785	693239394	324152062	35372562	0

Section 3. List of subsidiaries and activities

Name of Member State or tax jurisdiction	Country code of Member State or tax jurisdiction	Name of subsidiary undertakings consolidated in financial statements of ultimate parent undertaking	Brief description per country of nature of activities in Member State or tax jurisdiction
Netherlands	NL	Holland & Barrett BV	Sales, marketing or distribution
Netherlands	NL	L1R HB Finance (Netherlands) BV	Internal group finance; holding or managing intellectual property
Belgium	BE	Holland & Barrett NV	Sales, marketing or distribution
Ireland	IE	Holland & Barrett Limited	Sales, marketing or distribution
Ireland	IE	Holland & Barrett (Franchising) Limited	Ceased trading

Section 4. Omitted information

Disclosure of type of information omitted		
Information omitted	Information omitted, other tax jurisdictions	Explanation of reason for omission of information
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Disclosure of information omitted for previous financial years		
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Section 5. Explanations for material discrepancies between income tax paid and accrued

Explanation of any material discrepancies between income tax paid and accrued
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